July 19, 1941

MEMORANDUM FOR THE PRESIDENT

Schject: The Afternoon's Meetings

You will have your Berlin eteering group at 3 e'cleck and the NBC at 4. The first meeting should allow us to get a clear sense of what we want to review and decide firmly in the second. I suggest the following agenda for the first meeting.

1. A brief review of the military alternatives. You are quite familiar with this, and Annex G of the blue report gives a good cummary of the alternatives as they new stand. The only disappointing element of Annex G is the appendix, which shows the State Department's estimate that there will not be a strong allied response to requests for parallel action on their part. It thus becomes a major diplomatic question whether we want to ask strongly for semething we may not

get. Your should also consider Max Taylor's memo on'the third alternative," in Annex A. (Written in in ink on original)

2. Whichever military level yes decide on, there is

need for additional decisions about a national emergency and about standly controls and taxing authority. I believe there is general agreement in the steering group that the national emergency is not now necessary, but a hard wing of the Kohler group, led by Acheeon and Nitne, disagrees. It will be important to decide how to handle this matter in the 4 s'eleck mosting so as to have as much harmony and unanimity in the government as possible, once the decision is taken. On standby controls and taxes, Ted Sorenson has a memo; it's not an easy choice.

3. A third item which deserves discussion at the 3 o'clock moeting is essential searches policy. Asset B of the blue book gives a clear-out recommendation for a general economic embargs against the Sine-Soviet blue if access to Berlin is blocked. The case is worth reading, and it makes clear that we could do a lot of harm to the Sine-Soviet economy, at a considerable cost to careelvee. The intalligence estimate indicates that an

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embarge in itself is not likely to have a decisive effect upon the Seviets. And again, as Amer. B indicates, it will be hard to sell assettions to our allies, and since the immediate east will full more on them then on us, we might have to provide several hundreds of millions a year in compensation.

4. But the meet important subject for discussion in the first meeting, and the one which you may wish to put first, is the political scenario. The Secretary of State has east over a talking paper which indicates his sense of the problem. The first two and one-half paper are a general summary. From IV convart, there is an indicated timetable of activity which carries through pretty clearly to the end of September, and becomes feggy beyond that point — almost inevitably. The paper does not make clear the Secretary's view of two important questions which you may wish to raise with him.

The first is whether we should now make clear that neither the peace treaty nor the substitution of East Germans for Russians along the Autobahn is a fighting matter.

The second is whether we should extend serious feelers to the Soviets with respect to the elements of an eventual settlement of the crisis.

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On the basis of the three o'clock meeting. I will try to draft an order of discussion for the four o'clock meeting, and I think you should begin that session by amounting the subjects on which you wish decisions. My guess is that it may make serse to take up the questions at the four o'clock meeting in the order

of their urgency, something like this:

1. Level of military build-up

 Other immediate measures -- national emergency? taxes? stand-by controls?

3. (If you choose) Suggestions for the tone and content of your speech.

(From here on the urgency is comowhat less great, and the key problem is proparation for the Foreign Ministers Meeting.)

- 4. Economic canctions policy
- 5. Immediate political stens
 - a. Early talks with the Soviets? (Acheson against and Rusk underided)
 - b. An immediate decision on attitude toward the peace treaty and East German treeps on the Autobahn. (The British are pressing hard for this.)

Some other matters which we are concerned with can be discussed at a slower temps and should probably be explicitly deferred. Among these are the military operations plan in the event that access is blocked, the Defense Department's recommendations for a long-run defense build-up, details of the civil defense program.

This is probably the most important NSC meeting that we have had, and there is no reason why it cannot be continued temerrow if you wish.

McG. B.